

Ventura CC HOA, Inc.  
 BOD - Income Statement - Departmental - October, 2025  
 10 - HOA - Administration

Same Mth Last Yr	This Month	This Mth Budget	Actual/Budget Variance		YTD Last Yr	Year To Date	YTD Budget	Budget/Act Variance	Total Yr Budget
INCOME									
HOA INCOME									
198,198	198,198	198,198	0	Assessments - Condos	1,981,980	1,981,980	1,981,980	0	2,378,376
122,958	122,958	122,958	0	Assessments - Houses	1,229,580	1,229,580	1,229,580	0	1,475,496
-101,902	-101,902	-101,902	0	Allocation - Reserves	-1,019,020	-1,019,020	-1,019,020	0	-1,222,824
INTEREST INCOME									
6	1	0	1	Interest Income	23	16	0	16	0
0	225	150	75	Interest Income - Homeowners Accts	243	1,114	1,500	-386	1,800
6	226	150	76	TOTAL INTEREST INCOME	266	1,130	1,500	-370	1,800
219,260	219,480	219,404	76	TOTAL HOA INCOME	2,192,806	2,193,670	2,194,040	-370	2,632,848
HOA - OTHER INCOME									
2,826	2,178	2,830	-652	RV Rentals	28,622	23,395	28,300	-4,905	33,960
1,390	695	1,650	-955	Gate Codecards	13,522	14,095	16,500	-2,405	19,800
2,014	1,885	3,300	-1,415	Administrative Fees	22,949	16,370	33,000	-16,630	39,600
376	700	550	150	Advertising Income	5,519	6,064	5,500	564	6,600
225	127	0	127	Gym Membership/Passes	2,258	2,117	0	2,117	0
4	0	275	-275	ATM Income	874	82	2,750	-2,668	3,300
6,835	5,585	8,605	-3,020	TOTAL HOA - OTHER INCOME	73,743	62,123	86,050	-23,927	103,260
0	0	0	0	Cash Over/Short	-80	0	0	0	0
226,095	225,066	228,009	-2,943	TOTAL INCOME	2,266,469	2,255,793	2,280,090	-24,297	2,736,108
226,095	225,066	228,009	-2,943	GROSS PROFIT	2,266,469	2,255,793	2,280,090	-24,297	2,736,108
PAYROLL									
WAGES & SALARIES									
30,619	29,284	32,110	-2,826	Wages & Salaries	279,304	278,993	318,519	-39,526	381,976
0	0	0	0	Contract Labor	0	8,400	0	8,400	0
353	283	100	183	Overtime	4,483	2,770	1,000	1,770	1,200
30,971	29,568	32,210	-2,642	TOTAL WAGES & SALARIES	283,786	290,163	319,519	-29,356	383,176

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 10 - HOA - Administration

Same Mth Last Yr	This Month	This Mth Budget	Actual/Budget Variance		YTD Last Yr	Year To Date	YTD Budget	Budget/Act Variance	Total Yr Budget
EMPLOYEE TAXES & BENEFITS									
2,341	2,177	2,464	-287	FICA (Social Security & Medicare)	21,543	21,308	24,442	-3,134	29,312
0	3	81	-78	SUTA	353	352	801	-449	960
0	8	129	-121	FUTA	1,152	-369	1,278	-1,647	1,535
451	308	483	-175	Worker's Comp	4,347	2,647	4,792	-2,145	5,746
1,712	3,690	2,365	1,325	Benefits - Contr. to Medical	5,724	29,077	23,650	5,427	28,751
824	1,282	1,100	182	Benefits - Employee Discounts	13,899	13,834	11,000	2,834	13,200
0	0	0	0	Benefits - Holiday Pay	1,924	2,074	1,824	250	2,736
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5,328	7,468	6,622	846		48,942	68,922	67,787	1,135	82,240
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OTHER EMPLOYEE RELATED EXPENSES									
912	849	700	149	Payroll Admin Fee	8,381	8,489	7,900	589	9,300
470	629	750	-121	Other HR Benefits	8,085	6,367	8,000	-1,633	16,750
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1,382	1,478	1,450	28		16,466	14,856	15,900	-1,044	26,050
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-----	-----	-----	-----	TOTAL PAYROLL	-----	-----	-----	-----	-----
37,681	38,514	40,282	-1,768		349,195	373,941	403,206	-29,265	491,466
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OTHER OPERATION EXPENSES									
600	600	600	0	Accounting Fees	6,000	6,000	6,000	0	7,200
2,039	2,184	2,000	184	Audit & Tax Preparation Fees	21,221	26,134	20,000	6,134	24,000
216	254	500	-246	Bank Service Charges	3,030	2,797	4,850	-2,053	13,350
87	100	130	-30	Dues & Subscriptions	1,195	1,308	1,300	8	1,530
1,952	3,224	1,780	1,444	Equipment Lease	19,344	22,380	17,680	4,700	21,360
96	2,324	2,880	-556	Equipment Repair & Maintenance	24,348	18,719	28,800	-10,081	34,560
150	0	100	-100	Elevator Maint & Repairs	6,465	839	2,200	-1,361	2,800
0	0	0	0	Election Costs	0	130	2,600	-2,470	4,100
1,318	5,113	2,000	3,113	Legal Fees	32,556	45,774	20,000	25,774	24,000
1,169	1,444	1,300	144	Office Supplies	9,984	10,782	13,000	-2,218	15,900
1,393	826	1,200	-374	Postage & Delivery	7,085	9,177	9,400	-223	15,000
700	689	775	-86	Printing & Reproduction	8,009	7,568	7,750	-182	9,300
55	41	100	-59	Travel	511	157	1,000	-843	1,200
679	754	679	75	Insurance - D&O	6,788	7,540	6,790	750	8,146
18,393	25,566	19,800	5,766	Insurance - Prop. & Liability	179,693	263,662	198,000	65,662	237,600
3,002	1,800	1,400	400	Pool Cleaning & Maintenance	20,564	21,501	18,500	3,001	21,300
57,069	57,800	60,985	-3,185	Access Control & Security	578,713	558,475	599,995	-41,520	720,000
3,618	365	1,800	-1,435	Gate Repairs	13,995	11,579	18,000	-6,421	21,600
2,696	2,914	2,100	814	Police Patrol & Services	38,791	26,250	21,000	5,250	25,200

Ventura CC HOA, Inc.  
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 10 - HOA - Administration

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1,321	1,447	1,700	-253	Security/Loss Prevention	13,211	14,544	17,000	-2,456	20,400
842	1,343	1,350	-7	Janitorial	11,734	13,520	13,500	20	16,200
1,550	313	1,400	-1,087	Gate Code Cards	10,745	7,749	14,000	-6,251	16,800
560	600	550	50	Telephone - Security	5,613	6,279	5,500	779	6,600
923	722	550	172	Telephone	6,064	6,489	5,500	989	6,600
2,863	5,574	5,275	299	IT Expenses	34,979	33,925	52,750	-18,825	63,259
5,232	5,047	5,833	-786	Utilities	49,675	48,121	58,333	-10,212	70,082
10,170	7,500	6,870	630	Real Estate Taxes	72,000	75,000	68,700	6,300	82,440
0	0	340	-340	Personal Property Tax	0	0	3,400	-3,400	4,060
0	0	25	-25	Uniform Expenses	80	45	250	-205	375
1,995	3,661	2,100	1,561	Supplies & Services	20,750	27,660	21,000	6,660	25,200
7,026	11,543	7,500	4,043	Contracted Services	72,182	78,080	75,000	3,080	90,000
619	686	550	136	Pest Control	6,608	6,161	5,500	661	6,600
0	0	450	-450	Fitness Room PM Plan	3,285	2,087	4,500	-2,413	5,400
704	418	700	-282	Credit Card Fees	6,303	3,087	7,000	-3,913	8,400
0	-59	-500	441	Credit Card Admin Fees 3%	0	-1,880	-5,000	3,120	-6,000
50	54	250	-197	Licenses & Fees	4,012	1,446	3,050	-1,604	3,564
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129,086	144,845	135,072	9,773	TOTAL OTHER OPERATION EXPENSES	1,295,533	1,363,086	1,346,848	16,238	1,628,126
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				OTHER INCOME & EXPENSE					
0	0	0	0	Unclaimed Funds - State of FL	0	-4,673	0	-4,673	0
100	100	100	0	Bad Debt	1,000	1,000	1,000	0	1,200
400	400	400	0	Depreciation Expense	4,000	4,000	4,000	0	4,800
0	0	0	0	Other Expense	0	0	0	0	100
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500	500	500	0	TOTAL OTHER INCOME & EXPENSE	5,000	328	5,000	-4,673	6,100
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58,828	41,207	52,155	-10,948	NET ORDINARY INCOME	616,742	518,438	525,036	-6,598	610,416
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Ventura CC HOA, Inc.  
 BOD - Income Statement - Departmental - October, 2025  
 20 - HOA - Grounds

Same Mth Last Yr	This Month	This Mth Budget	Actual/Budget Variance		YTD Last Yr	Year To Date	YTD Budget	Budget/Act Variance	Total Yr Budget
				OTHER OPERATION EXPENSES					
8,719	8,411	9,200	-789	Utilities	82,792	80,202	95,600	-15,398	114,000
740	670	1,000	-330	Aquatics	6,700	7,100	10,000	-2,900	12,000
0	0	650	-650	Landscape Maintenance	5,308	5,205	6,500	-1,295	7,800
0	0	2,500	-2,500	Pressure Washing	26,216	1,650	25,000	-23,350	30,000
23,135	17,946	21,163	-3,217	Contracted Services	208,506	196,457	211,630	-15,173	253,956
0	980	0	980	Sewerpipe Cleaning & Repairs	27,762	18,520	26,500	-7,980	26,500
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32,595	28,007	34,513	-6,506		357,284	309,134	375,230	-66,096	444,256
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-----	-----	-----	-----	NET ORDINARY INCOME	-----	-----	-----	-----	-----
-32,595	-28,007	-34,513	6,506		-357,284	-309,134	-375,230	66,096	-444,256
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Same Mth Last Yr	This Month	This Mth Budget	Actual/Budget Variance		YTD Last Yr	Year To Date	YTD Budget	Budget/Act Variance	Total Yr Budget
INCOME									
PRO SHOP									
7,886	9,726	4,000	5,726	Hard Goods	105,142	86,023	87,500	-1,477	106,000
3,296	3,338	4,000	-662	Soft Goods	52,255	50,307	55,600	-5,293	64,900
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11,182	13,064	8,000	5,064	TOTAL PRO SHOP INCOME	157,397	136,330	143,100	-6,770	170,900
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GOLF COURSE INCOME									
51,379	66,605	72,504	-5,899	Green Fees	555,294	595,748	628,836	-33,088	760,764
34,177	42,021	48,336	-6,315	Cart Fees	381,630	408,387	419,224	-10,838	507,176
2,502	2,456	2,500	-44	Cart Seats	24,397	24,463	25,000	-537	30,000
16,058	16,712	18,000	-1,288	Annual Green Fees	157,068	165,875	180,000	-14,125	216,000
6,703	4,444	3,880	564	Cart Coupon Income	72,540	63,807	69,630	-5,823	81,830
3,018	3,411	3,620	-209	Annual Trail Fees	29,751	33,249	36,200	-2,951	43,440
638	827	800	27	Range Fees	8,180	7,668	8,700	-1,032	10,900
137	159	300	-141	Locker Rental	1,081	1,074	3,000	-1,926	3,600
554	1,002	800	202	Club Repairs & Rentals	11,050	13,632	13,300	332	15,400
12	34	20	14	Handicap Services	3,650	2,845	3,880	-1,035	5,270
320	680	300	380	Lessons & Clinics	4,280	4,910	3,760	1,150	4,600
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115,498	138,350	151,060	-12,710	TOTAL GOLF COURSE INCOME	1,248,920	1,321,658	1,391,530	-69,872	1,678,980
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126,681	151,414	159,060	-7,646	TOTAL INCOME	1,406,318	1,457,988	1,534,630	-76,642	1,849,880
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COST OF GOODS SOLD									
COST OF GOODS SOLD - PRO SHOP									
4,752	7,611	3,000	4,611	Hard Goods	78,634	62,368	65,625	-3,257	79,500
2,371	2,175	2,800	-625	Soft Goods	35,375	34,285	38,920	-4,635	45,430
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7,123	9,786	5,800	3,986	TOTAL COGS - PRO SHOP	114,009	96,653	104,545	-7,892	124,930
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7,123	9,786	5,800	3,986	TOTAL COST OF GOODS SOLD	114,009	96,653	104,545	-7,892	124,930
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119,558	141,628	153,260	-11,632	GROSS PROFIT	1,292,309	1,361,335	1,430,085	-68,750	1,724,950

Same Mth Last Yr	This Month	This Mth Budget	Actual/Budget Variance		YTD Last Yr	Year To Date	YTD Budget	Budget/Act Variance	Total Yr Budget
PAYROLL									
WAGES & SALARIES									
25,801	32,837	29,716	3,121	Wages & Salaries	288,531	304,275	290,067	14,208	349,328
411	721	100	621	Overtime	5,548	7,688	3,400	4,288	3,600
126	612	325	287	Lessons / Banquet Tips	3,249	2,458	3,250	-792	3,900
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26,338	34,170	30,141	4,029		297,328	314,421	296,717	17,704	356,828
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EMPLOYEE TAXES & BENEFITS									
1,998	2,592	2,306	286	FICA (Social Security & Medicare)	22,809	23,911	22,699	1,212	27,297
20	17	75	-58	SUTA	873	564	742	-178	892
14	45	121	-76	FUTA	648	767	1,188	-421	1,429
413	362	482	-120	Worker's Comp	4,896	3,203	4,746	-1,543	5,708
1,130	1,614	1,550	64	Benefits - Contr. to Medical	11,344	14,974	15,500	-526	18,600
0	0	0	0	Benefits - Holiday Pay	2,459	3,017	1,700	1,317	2,550
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3,575	4,630	4,534	96		43,030	46,435	46,575	-140	56,476
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29,913	38,800	34,675	4,125		340,358	360,856	343,292	17,564	413,304
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OTHER OPERATION EXPENSES									
200	200	0	200	Dues & Subscriptions	4,559	5,057	4,570	487	4,990
0	0	600	-600	Equipment Repair & Maintenance	5,413	1,170	6,000	-4,830	7,200
0	2,229	0	2,229	Printing & Reproduction	2,007	2,398	7,000	-4,602	7,000
237	0	230	-230	Security/Loss Prevention	2,241	1,183	2,300	-1,117	2,760
0	0	0	0	Special Events	6,000	8,562	8,000	562	10,000
110	120	125	-5	Telephone	1,110	1,300	1,250	50	1,500
872	841	1,000	-159	Utilities	7,829	8,020	11,000	-2,980	12,850
0	0	0	0	Personal Property Tax	0	0	0	0	7,000
238	0	3,500	-3,500	Uniform Expenses	681	532	7,100	-6,568	7,100
159	450	250	200	Supplies & Services	2,193	2,787	2,500	287	3,000
25	0	25	-25	Waste Removal	250	225	250	-25	300
12,823	10,909	11,000	-91	Cart Lease	96,073	109,092	110,000	-908	132,000
3,427	4,242	5,090	-848	Credit Card Fees	41,278	43,036	49,108	-6,072	59,321
499	499	2,000	-1,501	Advertising	8,117	8,883	10,600	-1,717	13,400
0	0	300	-300	Prizes & Donations	0	900	3,000	-2,100	3,600
0	0	0	0	Member & Public Relations	1,150	2,156	3,600	-1,444	5,400
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18,591	19,491	24,120	-4,629		178,901	195,300	226,278	-30,978	277,421
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Ventura CC HOA, Inc.  
 BOD - Income Statement - Departmental - October, 2025  
 30 - Pro Shop

Same Mth Last Yr	This Month	This Mth Budget	Actual/Budget Variance		YTD Last Yr	Year To Date	YTD Budget	Budget/Act Variance	Total Yr Budget
71,053	83,337	94,465	-11,128	NET ORDINARY INCOME	773,050	805,179	860,515	-55,336	1,034,225

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PAYROLL									
WAGES & SALARIES									
34,273	38,901	36,798	2,103	Wages & Salaries	332,346	374,379	363,346	11,033	434,663
12,388	4,912	11,197	-6,285	Contract Labor	124,082	69,349	111,888	-42,539	134,370
149	941	200	741	Overtime	2,729	3,698	2,000	1,698	2,400
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46,810	44,754	48,195	-3,441		459,157	447,426	477,234	-29,808	571,433
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EMPLOYEE TAXES & BENEFITS									
2,576	3,009	3,687	-678	FICA (Social Security & Medicare)	25,341	28,623	36,507	-7,884	43,713
34	10	72	-62	SUTA	548	519	716	-197	858
25	28	48	-20	FUTA	402	482	476	6	570
537	423	723	-300	Worker's Comp	4,976	3,873	7,158	-3,285	8,571
2,242	3,255	3,050	205	Benefits - Contr. to Medical	22,221	35,774	30,500	5,274	36,650
0	0	0	0	Benefits - Holiday Pay	3,479	3,701	4,060	-359	6,090
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5,414	6,726	7,580	-854		56,967	72,971	79,417	-6,446	96,452
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52,224	51,480	55,775	-4,295		516,124	520,397	556,651	-36,254	667,885
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OTHER OPERATION EXPENSES									
0	0	0	0	Dues & Subscriptions	475	0	500	-500	500
0	17,878	12,571	5,307	Equipment Lease	12,546	137,019	125,710	11,309	150,852
3,073	1,449	1,112	337	Equipment Repair & Maintenance	47,478	14,255	11,120	3,135	13,344
0	0	10	-10	Travel	20	37	100	-64	120
500	560	500	60	Security/Loss Prevention	4,944	5,432	5,000	432	6,000
175	185	180	5	Telephone	1,745	1,972	1,800	172	2,160
1,221	1,178	1,200	-22	Utilities	11,591	11,228	12,000	-772	14,400
0	0	0	0	Uniform Expenses	75	238	0	238	1,500
5,006	2,691	5,000	-2,309	Fertilizer	32,237	27,143	50,000	-22,857	60,000
0	1,224	1,200	24	Sand/Seed/Top Dressing	13,385	9,825	12,000	-2,175	14,400
1,935	0	725	-725	Bunker Sand	5,012	0	7,250	-7,250	8,700
400	585	400	185	Aquatics	4,000	4,503	4,000	503	4,800
0	1,344	200	1,144	Landscape Maintenance	15,586	14,325	2,000	12,325	2,400
625	2,135	300	1,835	Supplies & Services	3,084	4,684	3,000	1,684	3,600
4,992	316	500	-184	Irrigation Repairs	10,993	3,114	5,000	-1,886	6,000
0	0	0	0	Sandstone & Mulch	0	0	0	0	100
0	0	0	0	Palm Pruning	0	9,307	9,500	-193	9,500

Ventura CC HOA, Inc.  
 BOD - Income Statement - Departmental - October, 2025  
 40 - Golf Maintenance

Same Mth Last Yr	This Month	This Mth Budget	Actual/Budget Variance		YTD Last Yr	Year To Date	YTD Budget	Budget/Act Variance	Total Yr Budget
3,345	2,608	2,600	8	Fuel, Oil, & Gas	27,184	20,249	26,000	-5,751	31,200
0	4,847	4,500	347	Chemicals	15,733	18,956	45,000	-26,044	54,000
176	288	300	-12	Small Tools	902	2,043	3,000	-957	3,600
167	100	200	-100	Waste Removal	1,798	1,714	2,000	-286	2,400
0	0	0	0	Licenses & Fees	0	0	0	0	36
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21,613	37,387	31,498	5,889	TOTAL OTHER OPERATION EXPENSES	208,785	286,044	324,980	-38,936	389,612
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				OTHER INCOME & EXPENSE					
-800	0	0	0	Gain/Loss On Sale of Fixed Asset	-7,500	-40,500	0	-40,500	0
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-800	0	0	0	TOTAL OTHER INCOME & EXPENSE	-7,500	-40,500	0	-40,500	0
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-73,038	-88,867	-87,273	-1,594	NET ORDINARY INCOME	-717,409	-765,940	-881,631	115,691	-1,057,497
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Same Mth Last Yr	This Month	This Mth Budget	Actual/Budget Variance		YTD Last Yr	Year To Date	YTD Budget	Budget/Act Variance	Total Yr Budget
INCOME									
FOOD & BEVERAGE INCOME									
27,773	32,873	38,684	-5,811	Food - Restaurant	424,714	377,105	467,514	-90,409	547,866
9,966	11,040	12,241	-1,201	Liquor - Restaurant	119,476	119,252	132,609	-13,357	157,215
15,603	17,326	18,117	-791	Beer - Restaurant	174,318	175,661	190,228	-14,567	223,929
4,589	4,670	2,855	1,815	Wine - Restaurant	52,290	51,413	54,842	-3,429	60,303
3,638	4,967	5,761	-794	Beverage (Non-Alc.) - Restaurant	48,090	55,539	53,930	1,609	65,221
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61,569	70,876	77,658	-6,782		818,887	778,970	899,123	-120,153	1,054,534
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F&B - BANQUET INCOME									
9,405	13,815	6,500	7,315	Food - Banquets	68,277	76,233	77,000	-767	102,550
348	100	500	-400	Food - Golf Functions	29,219	29,494	29,350	144	31,350
166	192	0	192	Misc. F&B Income	6,672	6,194	0	6,194	0
1,225	6,451	1,000	5,451	Beverage - Banquets	6,919	16,813	7,500	9,313	14,500
1,338	5,556	2,500	3,056	Space Rental - Banquets	12,167	11,706	15,250	-3,544	22,750
811	135	450	-315	Linen Income - Banquets	4,493	3,826	3,550	276	4,850
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13,293	26,249	10,950	15,299		127,747	144,266	132,650	11,616	176,000
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-90	0	0	0	Cash Over/Short	-271	0	0	0	0
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74,772	97,125	88,608	8,517	TOTAL INCOME	946,363	923,235	1,031,773	-108,537	1,230,534
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COST OF GOODS SOLD									
COGS - FOOD									
16,183	11,202	17,408	-6,206	Food - Restaurant	213,533	145,128	210,381	-65,253	246,542
87	38	125	-87	Food - Golf Functions	6,752	10,771	7,338	3,433	7,838
2,351	6,977	1,625	5,352	Food - Banquets	17,069	29,066	19,250	9,816	25,638
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18,621	18,218	19,158	-940		237,354	184,965	236,969	-52,004	280,018
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COGS - BEVERAGES									
2,993	3,134	3,672	-538	Liquor	37,331	34,487	39,781	-5,294	47,163
6,223	5,604	6,703	-1,099	Beer	60,637	57,492	70,383	-12,891	82,852
1,808	634	799	-165	Wine	18,129	14,542	15,356	-814	16,885

Ventura CC HOA, Inc.  
 BOD - Income Statement - Departmental - October, 2025  
 50 - Food & Beverage

Same Mth Last Yr	This Month	This Mth Budget	Actual/Budget Variance		YTD Last Yr	Year To Date	YTD Budget	Budget/Act Variance	Total Yr Budget
2,186	3,112	2,880	232	Beverage -Non-Alc.	26,186	26,473	26,964	-491	32,610
13,209	12,484	14,054	-1,570	TOTAL COGS - BEVERAGES	142,284	132,994	152,484	-19,490	179,510
429	1,675	500	1,175	Beverage - Banquets	2,591	5,019	3,750	1,269	7,250
32,259	32,377	33,712	-1,335	TOTAL COST OF GOODS SOLD	382,229	322,979	393,203	-70,224	466,778
42,513	64,749	54,896	9,853	GROSS PROFIT	564,134	600,256	638,570	-38,314	763,756
				PAYROLL					
				WAGES & SALARIES					
37,863	46,173	43,727	2,446	Wages & Salaries	445,281	450,268	414,206	36,062	500,928
285	119	1,000	-881	Overtime	25,193	3,108	9,350	-6,242	11,850
0	0	0	0	Lessons / Banquet Tips	0	0	0	0	0
38,148	46,293	44,727	1,566	TOTAL WAGES & SALARIES	470,474	453,376	423,556	29,820	512,778
				EMPLOYEE TAXES & BENEFITS					
4,332	5,191	5,367	-176	FICA (Social Security & Medicare)	53,192	50,725	50,825	-100	61,531
78	23	134	-111	SUTA	2,055	1,110	1,271	-161	1,539
56	62	179	-117	FUTA	1,427	1,129	1,693	-564	2,049
544	423	783	-360	Worker's Comp	6,849	4,172	7,413	-3,241	8,974
1,736	2,457	5,000	-2,543	Benefits - Contr. to Medical	35,041	28,860	50,000	-21,140	60,000
0	0	0	0	Benefits - Holiday Pay	2,900	394	2,840	-2,446	4,260
6,746	8,156	11,463	-3,307	TOTAL EMPLOYEE TAXES & BENEFITS	101,464	86,391	114,042	-27,651	138,353
44,894	54,448	56,190	-1,742	TOTAL PAYROLL	571,938	539,767	537,598	2,169	651,131
				OTHER OPERATION EXPENSES					
48	48	50	-2	Dues & Subscriptions	1,066	1,063	800	263	1,200
642	635	650	-15	Equipment Lease	6,825	6,966	6,500	466	7,800
1,265	2,844	1,500	1,344	Equipment Repair & Maintenance	22,461	21,159	15,000	6,159	18,000
0	0	25	-25	Printing & Reproduction	29	0	250	-250	300

Same Mth Last Yr	This Month	This Mth Budget	Actual/Budget Variance		YTD Last Yr	Year To Date	YTD Budget	Budget/Act Variance	Total Yr Budget
237	60	225	-165	Security/Loss Prevention	2,241	1,856	2,250	-394	2,700
1,743	1,039	1,150	-111	Janitorial	10,829	13,470	11,500	1,970	13,800
110	120	125	-5	Telephone	1,110	1,200	1,250	-50	1,500
2,529	2,247	2,500	-253	Utilities	25,123	23,480	25,000	-1,520	30,000
0	0	0	0	Personal Property Tax	0	0	0	0	252
0	0	225	-225	Uniform Expenses	1,337	1,774	2,250	-476	2,700
50	50	50	0	Fuel, Oil, & Gas	500	500	500	0	600
662	0	250	-250	Waste Removal	3,537	2,151	3,310	-1,159	4,080
520	520	520	0	Cart Lease	5,132	5,204	5,200	4	6,240
3,305	3,636	3,101	535	Credit Card Fees	36,721	38,650	36,111	2,539	43,067
2,030	334	300	34	Advertising	5,623	5,630	6,000	-370	6,600
89	0	115	-115	Prizes & Donations	1,341	959	1,150	-191	1,380
76	115	100	15	Licenses & Fees	7,002	5,946	6,000	-54	6,200
299	1,011	300	711	Discounts	4,255	7,145	3,000	4,145	3,600
1,592	1,904	2,100	-196	Linens	21,170	18,478	21,000	-2,522	25,200
2,518	1,926	2,850	-924	Paper Products	26,808	23,274	27,100	-3,826	32,800
0	181	100	81	China, Glass, & Smallwares	1,188	1,983	1,000	983	1,200
0	0	1,050	-1,050	Other F&B Expenses	0	4,640	10,500	-5,860	12,600
108	13	400	-387	F&B / Kitchen Supplies	2,368	3,605	4,000	-395	4,800
1,748	1,760	950	810	Entertainment	19,812	19,335	8,300	11,035	11,194
2,100	2,260	2,100	160	Direct TV NFL Package	8,200	6,280	6,300	-20	10,500
3,147	1,849	600	1,249	Banquet Expenses	6,522	4,762	6,000	-1,238	7,200
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24,820	22,552	21,336	1,216	TOTAL OTHER OPERATION EXPENSES	221,199	219,510	210,271	9,239	255,513
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-27,201	-12,251	-22,630	10,379	NET ORDINARY INCOME	-229,003	-159,021	-109,299	-49,722	-142,888
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