

Ventura CC HOA, Inc.
 BOD - Income Statement - Departmental - January, 2026
 10 - HOA - Administration

Same Mth Last Yr	This Month	This Mth Budget	Actual/Budget Variance		YTD Last Yr	Year To Date	YTD Budget	Budget/Act Variance	Total Yr Budget
INCOME									
HOA INCOME									
198,198	201,465	201,465	0	Assessments - Condos	198,198	201,465	201,465	0	2,417,580
122,958	125,442	125,442	0	Assessments - Houses	122,958	125,442	125,442	0	1,505,304
-101,902	-95,000	-95,000	0	Allocation - Reserves	-101,902	-95,000	-95,000	0	-1,140,000
INTEREST INCOME									
3	2	0	2	Interest Income	3	2	0	2	0
0	243	75	168	Interest Income - Homeowners Accts	0	243	75	168	900
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3	245	75	170	TOTAL INTEREST INCOME	3	245	75	170	900
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219,257	232,152	231,982	170	TOTAL HOA INCOME	219,257	232,152	231,982	170	2,783,784
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HOA - OTHER INCOME									
2,864	2,263	2,500	-237	RV Rentals	2,864	2,263	2,500	-237	30,000
1,991	827	1,600	-773	Gate Codecards	1,991	827	1,600	-773	19,200
1,509	2,255	2,250	5	Administrative Fees	1,509	2,255	2,250	5	27,000
225	900	550	350	Advertising Income	225	900	550	350	6,600
286	117	250	-133	Gym Membership/Passes	286	117	250	-133	3,000
12	0	25	-25	ATM Income	12	0	25	-25	300
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6,886	6,362	7,175	-813	TOTAL HOA - OTHER INCOME	6,886	6,362	7,175	-813	86,100
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226,143	238,514	239,157	-643	TOTAL INCOME	226,143	238,514	239,157	-643	2,869,884
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226,143	238,514	239,157	-643	GROSS PROFIT	226,143	238,514	239,157	-643	2,869,884
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PAYROLL									
WAGES & SALARIES									
27,911	25,878	31,889	-6,011	Wages & Salaries	27,911	25,878	31,889	-6,011	385,156
-6	491	100	391	Overtime	-6	491	100	391	1,200
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27,906	26,369	31,989	-5,620	TOTAL WAGES & SALARIES	27,906	26,369	31,989	-5,620	386,356
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Ventura CC HOA, Inc.
 BOD - Income Statement - Departmental - January, 2026
 10 - HOA - Administration

Same Mth Last Yr	This Month	This Mth Budget	Actual/Budget Variance		YTD Last Yr	Year To Date	YTD Budget	Budget/Act Variance	Total Yr Budget
EMPLOYEE TAXES & BENEFITS									
2,187	1,986	2,447	-461	FICA (Social Security & Medicare)	2,187	1,986	2,447	-461	29,556
255	65	58	7	SUTA	255	65	58	7	695
185	179	61	118	FUTA	185	179	61	118	732
326	258	315	-57	Worker's Comp	326	258	315	-57	3,805
2,854	2,826	2,594	232	Benefits - Contr. to Medical	2,854	2,826	2,594	232	31,128
1,457	1,275	1,200	75	Benefits - Employee Discounts	1,457	1,275	1,200	75	14,400
539	526	697	-171	Benefits - Holiday Pay	539	526	697	-171	4,182
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7,803	7,116	7,372	-256	TOTAL EMPLOYEE TAXES & BENEFITS	7,803	7,116	7,372	-256	84,498
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OTHER EMPLOYEE RELATED EXPENSES									
707	913	700	213	Payroll Admin Fee	707	913	700	213	9,300
751	847	1,000	-153	Other HR Benefits	751	847	1,000	-153	16,750
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1,458	1,760	1,700	60	TOTAL OTHER EMP. RELATED EXPENSES	1,458	1,760	1,700	60	26,050
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37,167	35,245	41,061	-5,816	TOTAL PAYROLL	37,167	35,245	41,061	-5,816	496,904
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OTHER OPERATION EXPENSES									
600	600	600	0	Accounting Fees	600	600	600	0	7,200
1,764	2,079	2,000	79	Audit & Tax Preparation Fees	1,764	2,079	2,000	79	24,000
275	159	450	-291	Bank Service Charges	275	159	450	-291	13,350
87	193	1,156	-963	Dues & Subscriptions	87	193	1,156	-963	13,872
3,182	2,545	1,700	845	Equipment Lease	3,182	2,545	1,700	845	21,360
3,300	5,408	2,300	3,108	Equipment Repair & Maintenance	3,300	5,408	2,300	3,108	27,600
539	0	100	-100	Elevator Maint & Repairs	539	0	100	-100	2,800
0	116	2,500	-2,384	Election Costs	0	116	2,500	-2,384	5,850
6,711	4,084	3,300	784	Legal Fees	6,711	4,084	3,300	784	39,600
1,271	1,335	1,300	35	Office Supplies	1,271	1,335	1,300	35	15,900
717	500	900	-400	Postage & Delivery	717	500	900	-400	16,200
750	600	775	-175	Printing & Reproduction	750	600	775	-175	9,300
0	0	50	-50	Travel	0	0	50	-50	600
754	873	700	173	Insurance - D&O	754	873	700	173	8,400
23,701	22,136	30,000	-7,864	Insurance - Prop. & Liability	23,701	22,136	30,000	-7,864	360,000
1,302	1,800	1,800	0	Pool Cleaning & Maintenance	1,302	1,800	1,800	0	26,100
56,348	59,582	60,980	-1,398	Access Control & Security	56,348	59,582	60,980	-1,398	720,000
0	998	1,500	-502	Gate Repairs	0	998	1,500	-502	18,000
2,269	106	0	106	Police Patrol & Services	2,269	106	0	106	0

Ventura CC HOA, Inc.
 BOD - Income Statement - Departmental - January, 2026
 10 - HOA - Administration

Same Mth Last Yr	This Month	This Mth Budget	Actual/Budget Variance		YTD Last Yr	Year To Date	YTD Budget	Budget/Act Variance	Total Yr Budget
1,387	1,523	1,700	-177	Security/Loss Prevention	1,387	1,523	1,700	-177	20,400
1,031	1,227	1,350	-123	Janitorial	1,031	1,227	1,350	-123	16,200
2,221	1,173	1,200	-27	Gate Code Cards	2,221	1,173	1,200	-27	14,400
580	640	550	90	Telephone - Security	580	640	550	90	6,600
591	638	550	88	Telephone	591	638	550	88	6,600
2,964	4,522	4,200	322	IT Expenses	2,964	4,522	4,200	322	50,400
4,638	4,852	5,833	-981	Utilities	4,638	4,852	5,833	-981	70,082
7,500	8,535	8,536	-1	Real Estate Taxes	7,500	8,535	8,536	-1	102,436
0	0	340	-340	Personal Property Tax	0	0	340	-340	4,060
0	0	25	-25	Uniform Expenses	0	0	25	-25	375
2,186	2,079	2,300	-221	Supplies & Services	2,186	2,079	2,300	-221	27,600
7,026	11,363	8,400	2,963	Contracted Services	7,026	11,363	8,400	2,963	100,800
525	1,322	600	722	Pest Control	525	1,322	600	722	7,200
272	200	450	-250	Fitness Room PM Plan	272	200	450	-250	5,400
721	644	600	44	Credit Card Fees	721	644	600	44	7,200
-480	-216	-200	-16	Credit Card Admin Fees 3%	-480	-216	-200	-16	-2,400
38	0	350	-350	Licenses & Fees	38	0	350	-350	3,564
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134,771	141,614	148,895	-7,281	TOTAL OTHER OPERATION EXPENSES	134,771	141,614	148,895	-7,281	1,771,049
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				OTHER INCOME & EXPENSE					
100	636	0	636	Bad Debt	100	636	0	636	0
400	300	375	-75	Depreciation Expense	400	300	375	-75	4,500
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500	936	375	561	TOTAL OTHER INCOME & EXPENSE	500	936	375	561	4,500
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53,706	60,719	48,826	11,893	NET ORDINARY INCOME	53,706	60,719	48,826	11,893	597,431
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Ventura CC HOA, Inc.
 BOD - Income Statement - Departmental - January, 2026
 20 - HOA - Grounds

Same Mth Last Yr	This Month	This Mth Budget	Actual/Budget Variance		YTD Last Yr	Year To Date	YTD Budget	Budget/Act Variance	Total Yr Budget
				OTHER OPERATION EXPENSES					
7,730	8,087	14,200	-6,113	Utilities	7,730	8,087	14,200	-6,113	170,400
670	670	1,000	-330	Aquatics	670	670	1,000	-330	12,000
0	0	325	-325	Landscape Maintenance	0	0	325	-325	3,900
0	0	325	-325	Irrigation Repairs	0	0	325	-325	3,900
0	0	2,000	-2,000	Pressure Washing	0	0	2,000	-2,000	24,000
20,935	17,946	20,158	-2,212	Contracted Services	20,935	17,946	20,158	-2,212	241,901
0	0	0	0	Sewerpipe Cleaning & Repairs	0	0	0	0	26,500
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29,335	26,703	38,008	-11,305	TOTAL OTHER OPERATION EXPENSES	29,335	26,703	38,008	-11,305	482,601
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-29,335	-26,703	-38,008	11,305	NET ORDINARY INCOME	-29,335	-26,703	-38,008	11,305	-482,601
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Same Mth Last Yr	This Month	This Mth Budget	Actual/Budget Variance		YTD Last Yr	Year To Date	YTD Budget	Budget/Act Variance	Total Yr Budget
INCOME									
PRO SHOP									
4,319	13,210	5,000	8,210	Hard Goods	4,319	13,210	5,000	8,210	98,600
2,560	4,402	3,400	1,002	Soft Goods	2,560	4,402	3,400	1,002	60,300
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6,879	17,612	8,400	9,212	TOTAL PRO SHOP INCOME	6,879	17,612	8,400	9,212	158,900
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GOLF COURSE INCOME									
57,911	72,798	62,562	10,236	Green Fees	57,911	72,798	62,562	10,236	791,399
37,048	47,653	41,708	5,945	Cart Fees	37,048	47,653	41,708	5,945	527,599
2,360	2,050	2,500	-450	Cart Seats	2,360	2,050	2,500	-450	30,000
15,631	15,061	18,000	-2,939	Annual Green Fees	15,631	15,061	18,000	-2,939	216,000
7,818	5,415	8,000	-2,586	Cart Coupon Income	7,818	5,415	8,000	-2,586	80,800
3,069	2,856	3,400	-544	Annual Trail Fees	3,069	2,856	3,400	-544	40,800
1,077	1,443	1,100	343	Range Fees	1,077	1,443	1,100	343	10,220
93	53	140	-87	Locker Rental	93	53	140	-87	1,680
1,672	1,498	1,700	-202	Club Repairs & Rentals	1,672	1,498	1,700	-202	15,800
2,006	2,550	2,000	550	Handicap Services	2,006	2,550	2,000	550	4,970
360	540	400	140	Lessons & Clinics	360	540	400	140	5,400
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129,045	151,918	141,510	10,408	TOTAL GOLF COURSE INCOME	129,045	151,918	141,510	10,408	1,724,668
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135,924	169,530	149,910	19,620	TOTAL INCOME	135,924	169,530	149,910	19,620	1,883,568
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COST OF GOODS SOLD									
COST OF GOODS SOLD - PRO SHOP									
2,990	10,384	3,750	6,634	Hard Goods	2,990	10,384	3,750	6,634	73,950
1,021	2,867	2,380	487	Soft Goods	1,021	2,867	2,380	487	42,210
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4,011	13,251	6,130	7,121	TOTAL COGS - PRO SHOP	4,011	13,251	6,130	7,121	116,160
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4,011	13,251	6,130	7,121	TOTAL COST OF GOODS SOLD	4,011	13,251	6,130	7,121	116,160
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131,912	156,279	143,780	12,499	GROSS PROFIT	131,912	156,279	143,780	12,499	1,767,408

Same Mth Last Yr	This Month	This Mth Budget	Actual/Budget Variance		YTD Last Yr	Year To Date	YTD Budget	Budget/Act Variance	Total Yr Budget
PAYROLL									
WAGES & SALARIES									
27,909	31,403	31,234	169	Wages & Salaries	27,909	31,403	31,234	169	370,427
649	314	100	214	Overtime	649	314	100	214	3,600
162	324	325	-1	Lessons / Banquet Tips	162	324	325	-1	3,900
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28,720	32,041	31,659	382	TOTAL WAGES & SALARIES	28,720	32,041	31,659	382	377,927
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EMPLOYEE TAXES & BENEFITS									
2,207	2,484	2,421	63	FICA (Social Security & Medicare)	2,207	2,484	2,421	63	28,910
282	84	57	27	SUTA	282	84	57	27	680
204	230	60	170	FUTA	204	230	60	170	717
440	313	312	1	Worker's Comp	440	313	312	1	3,722
1,488	2,109	1,556	553	Benefits - Contr. to Medical	1,488	2,109	1,556	553	18,672
705	710	615	95	Benefits - Holiday Pay	705	710	615	95	3,690
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5,325	5,929	5,021	908	TOTAL EMPLOYEE TAXES & BENEFITS	5,325	5,929	5,021	908	56,391
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34,045	37,970	36,680	1,290	TOTAL PAYROLL	34,045	37,970	36,680	1,290	434,318
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OTHER OPERATION EXPENSES									
57	125	0	125	Dues & Subscriptions	57	125	0	125	5,390
0	0	300	-300	Equipment Repair & Maintenance	0	0	300	-300	3,600
0	0	0	0	Printing & Reproduction	0	0	0	0	7,000
237	0	240	-240	Security/Loss Prevention	237	0	240	-240	2,880
0	0	0	0	Special Events	0	0	0	0	10,000
120	140	125	15	Telephone	120	140	125	15	1,500
773	809	800	9	Utilities	773	809	800	9	10,020
0	0	0	0	Personal Property Tax	0	0	0	0	7,000
0	151	0	151	Uniform Expenses	0	151	0	151	7,100
62	1,175	250	925	Supplies & Services	62	1,175	250	925	3,000
25	25	25	0	Waste Removal	25	25	25	0	300
10,909	10,909	11,000	-91	Cart Lease	10,909	10,909	11,000	-91	132,000
5,244	7,427	4,797	2,630	Credit Card Fees	5,244	7,427	4,797	2,630	60,399
1,786	2,937	1,200	1,737	Advertising	1,786	2,937	1,200	1,737	11,400
0	0	300	-300	Prizes & Donations	0	0	300	-300	3,600
0	0	0	0	Member & Public Relations	0	0	0	0	5,800
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19,213	23,698	19,037	4,661	TOTAL OTHER OPERATION EXPENSES	19,213	23,698	19,037	4,661	270,989
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Ventura CC HOA, Inc.
 BOD - Income Statement - Departmental - January, 2026
 30 - Pro Shop

Same Mth Last Yr	This Month	This Mth Budget	Actual/Budget Variance		YTD Last Yr	Year To Date	YTD Budget	Budget/Act Variance	Total Yr Budget
78,654	94,611	88,063	6,548	NET ORDINARY INCOME	78,654	94,611	88,063	6,548	1,062,101

Same Mth Last Yr	This Month	This Mth Budget	Actual/Budget Variance		YTD Last Yr	Year To Date	YTD Budget	Budget/Act Variance	Total Yr Budget
PAYROLL									
WAGES & SALARIES									
39,241	38,233	42,945	-4,712	Wages & Salaries	39,241	38,233	42,945	-4,712	520,299
7,790	4,744	4,102	642	Contract Labor	7,790	4,744	4,102	642	49,311
125	210	200	10	Overtime	125	210	200	10	2,400
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47,157	43,187	47,247	-4,060	TOTAL WAGES & SALARIES	47,157	43,187	47,247	-4,060	572,010
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EMPLOYEE TAXES & BENEFITS									
3,042	3,010	3,614	-604	FICA (Social Security & Medicare)	3,042	3,010	3,614	-604	43,756
380	107	85	22	SUTA	380	107	85	22	517
275	292	90	202	FUTA	275	292	90	202	545
618	377	465	-88	Worker's Comp	618	377	465	-88	5,630
3,633	2,926	3,026	-100	Benefits - Contr. to Medical	3,633	2,926	3,026	-100	36,312
701	868	1,047	-179	Benefits - Holiday Pay	701	868	1,047	-179	6,282
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8,648	7,581	8,327	-746	TOTAL EMPLOYEE TAXES & BENEFITS	8,648	7,581	8,327	-746	93,042
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55,805	50,768	55,574	-4,806	TOTAL PAYROLL	55,805	50,768	55,574	-4,806	665,052
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OTHER OPERATION EXPENSES									
0	0	0	0	Dues & Subscriptions	0	0	0	0	500
2,740	12,026	12,575	-549	Equipment Lease	2,740	12,026	12,575	-549	150,900
859	1,795	1,800	-5	Equipment Repair & Maintenance	859	1,795	1,800	-5	21,600
10	0	10	-10	Travel	10	0	10	-10	120
1,089	521	500	21	Security/Loss Prevention	1,089	521	500	21	6,000
175	145	180	-35	Telephone	175	145	180	-35	2,160
1,082	1,132	1,200	-68	Utilities	1,082	1,132	1,200	-68	14,400
0	0	0	0	Uniform Expenses	0	0	0	0	1,500
1,119	3,003	4,000	-997	Fertilizer	1,119	3,003	4,000	-997	48,000
0	3,269	1,200	2,069	Sand/Seed/Top Dressing	0	3,269	1,200	2,069	14,400
0	0	900	-900	Bunker Sand	0	0	900	-900	5,400
400	585	400	185	Aquatics	400	585	400	185	4,800
201	0	4,000	-4,000	Landscape Maintenance	201	0	4,000	-4,000	16,000
624	0	300	-300	Supplies & Services	624	0	300	-300	3,600
184	275	500	-225	Irrigation Repairs	184	275	500	-225	6,000
0	0	0	0	Sandstone & Mulch	0	0	0	0	100
0	0	0	0	Palm Pruning	0	0	0	0	9,500

Ventura CC HOA, Inc.
 BOD - Income Statement - Departmental - January, 2026
 40 - Golf Maintenance

Same Mth Last Yr	This Month	This Mth Budget	Actual/Budget Variance		YTD Last Yr	Year To Date	YTD Budget	Budget/Act Variance	Total Yr Budget
1,571	1,711	1,800	-89	Fuel, Oil, & Gas	1,571	1,711	1,800	-89	26,400
0	2,247	3,500	-1,253	Chemicals	0	2,247	3,500	-1,253	42,000
591	0	300	-300	Small Tools	591	0	300	-300	3,600
168	181	200	-19	Waste Removal	168	181	200	-19	2,400
0	0	0	0	Licenses & Fees	0	0	0	0	36
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10,812	26,890	33,365	-6,475	TOTAL OTHER OPERATION EXPENSES	10,812	26,890	33,365	-6,475	379,416
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				OTHER INCOME & EXPENSE					
-40,500	0	0	0	Gain/Loss On Sale of Fixed Asset	-40,500	0	0	0	0
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-40,500	0	0	0	TOTAL OTHER INCOME & EXPENSE	-40,500	0	0	0	0
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-26,117	-77,658	-88,939	11,281	NET ORDINARY INCOME	-26,117	-77,658	-88,939	11,281	-1,044,468
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Ventura CC HOA, Inc.
 BOD - Income Statement - Departmental - January, 2026
 50 - Food & Beverage

Same Mth Last Yr	This Month	This Mth Budget	Actual/Budget Variance		YTD Last Yr	Year To Date	YTD Budget	Budget/Act Variance	Total Yr Budget
INCOME									
FOOD & BEVERAGE INCOME									
42,710	41,828	49,269	-7,441	Food - Restaurant	42,710	41,828	49,269	-7,441	550,697
11,935	11,557	12,125	-568	Liquor - Restaurant	11,935	11,557	12,125	-568	161,139
17,292	18,000	15,976	2,024	Beer - Restaurant	17,292	18,000	15,976	2,024	223,929
6,684	6,067	6,711	-644	Wine - Restaurant	6,684	6,067	6,711	-644	60,303
3,820	5,158	4,125	1,033	Beverage (Non-Alc.) - Restaurant	3,820	5,158	4,125	1,033	66,644
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82,440	82,610	88,206	-5,596		82,440	82,610	88,206	-5,596	1,062,712
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F&B - BANQUET INCOME									
8,039	12,477	4,000	8,477	Food - Banquets	8,039	12,477	4,000	8,477	117,000
178	0	1,000	-1,000	Food - Golf Functions	178	0	1,000	-1,000	33,550
1,079	1,173	0	1,173	Misc. F&B Income	1,079	1,173	0	1,173	0
824	2,846	200	2,646	Beverage - Banquets	824	2,846	200	2,646	14,500
1,000	4,320	500	3,820	Space Rental - Banquets	1,000	4,320	500	3,820	22,750
720	1,386	100	1,286	Linen Income - Banquets	720	1,386	100	1,286	4,850
-----	-----	-----	-----	TOTAL BANQUET INCOME	-----	-----	-----	-----	-----
11,840	22,201	5,800	16,401		11,840	22,201	5,800	16,401	192,650
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-----	-----	-----	-----	TOTAL INCOME	-----	-----	-----	-----	-----
94,280	104,811	94,006	10,805		94,280	104,811	94,006	10,805	1,255,362
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COST OF GOODS SOLD									
COGS - FOOD									
15,699	16,064	18,969	-2,905	Food - Restaurant	15,699	16,064	18,969	-2,905	212,021
65	0	250	-250	Food - Golf Functions	65	0	250	-250	8,388
2,950	4,791	1,000	3,791	Food - Banquets	2,950	4,791	1,000	3,791	29,250
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18,714	20,855	20,219	636		18,714	20,855	20,219	636	249,659
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COGS - BEVERAGES									
3,492	5,935	3,638	2,297	Liquor	3,492	5,935	3,638	2,297	48,341
5,600	6,528	5,911	617	Beer	5,600	6,528	5,911	617	82,852
2,087	1,651	1,879	-228	Wine	2,087	1,651	1,879	-228	16,885
1,595	1,786	2,062	-276	Beverage -Non-Alc.	1,595	1,786	2,062	-276	33,321
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12,775	15,900	13,490	2,410		12,775	15,900	13,490	2,410	181,399
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Ventura CC HOA, Inc.
 BOD - Income Statement - Departmental - January, 2026
 50 - Food & Beverage

Same Mth Last Yr	This Month	This Mth Budget	Actual/Budget Variance		YTD Last Yr	Year To Date	YTD Budget	Budget/Act Variance	Total Yr Budget
288	874	100	774	Beverage - Banquets	288	874	100	774	7,250
31,777	37,629	33,809	3,820	TOTAL COST OF GOODS SOLD	31,777	37,629	33,809	3,820	438,308
62,503	67,182	60,197	6,985	GROSS PROFIT	62,503	67,182	60,197	6,985	817,054
				PAYROLL					
				WAGES & SALARIES					
55,393	44,782	49,739	-4,957	Wages & Salaries	55,393	44,782	49,739	-4,957	569,335
628	592	500	92	Overtime	628	592	500	92	4,500
56,021	45,373	50,239	-4,866	TOTAL WAGES & SALARIES	56,021	45,373	50,239	-4,866	573,835
				EMPLOYEE TAXES & BENEFITS					
5,827	5,269	5,526	-257	FICA (Social Security & Medicare)	5,827	5,269	5,526	-257	63,122
709	191	90	101	SUTA	709	191	90	101	1,033
512	522	95	427	FUTA	512	522	95	427	1,088
404	462	495	-33	Worker's Comp	404	462	495	-33	5,652
2,597	2,304	3,458	-1,154	Benefits - Contr. to Medical	2,597	2,304	3,458	-1,154	41,496
-715	274	710	-436	Benefits - Holiday Pay	-715	274	710	-436	4,260
9,334	9,023	10,374	-1,351	TOTAL EMPLOYEE TAXES & BENEFITS	9,334	9,023	10,374	-1,351	116,651
65,355	54,396	60,613	-6,217	TOTAL PAYROLL	65,355	54,396	60,613	-6,217	690,486
				OTHER OPERATION EXPENSES					
48	48	50	-2	Dues & Subscriptions	48	48	50	-2	1,200
889	639	700	-61	Equipment Lease	889	639	700	-61	8,400
1,916	1,040	3,000	-1,960	Equipment Repair & Maintenance	1,916	1,040	3,000	-1,960	30,000
237	60	230	-170	Security/Loss Prevention	237	60	230	-170	2,760
1,172	1,726	1,150	576	Janitorial	1,172	1,726	1,150	576	13,800
120	140	110	30	Telephone	120	140	110	30	1,300
2,494	2,377	2,000	377	Utilities	2,494	2,377	2,000	377	28,250
0	0	0	0	Personal Property Tax	0	0	0	0	250
0	0	225	-225	Uniform Expenses	0	0	225	-225	2,700
50	50	50	0	Fuel, Oil, & Gas	50	50	50	0	600

Same Mth Last Yr	This Month	This Mth Budget	Actual/Budget Variance		YTD Last Yr	Year To Date	YTD Budget	Budget/Act Variance	Total Yr Budget
168	181	50	131	Waste Removal	168	181	50	131	1,800
521	520	520	0	Cart Lease	521	520	520	0	6,240
3,519	4,476	3,291	1,185	Credit Card Fees	3,519	4,476	3,291	1,185	43,919
265	300	300	0	Advertising	265	300	300	0	6,600
175	10	115	-105	Prizes & Donations	175	10	115	-105	1,380
1,519	1,471	1,500	-29	Licenses & Fees	1,519	1,471	1,500	-29	6,200
374	1,110	500	610	Discounts	374	1,110	500	610	6,000
2,661	2,198	1,800	398	Linens	2,661	2,198	1,800	398	19,200
2,096	2,450	2,000	450	Paper Products	2,096	2,450	2,000	450	27,000
0	113	100	13	China, Glass, & Smallwares	0	113	100	13	2,000
0	447	1,000	-553	Other F&B Expenses	0	447	1,000	-553	11,332
72	57	400	-343	F&B / Kitchen Supplies	72	57	400	-343	4,100
1,814	1,879	1,500	379	Entertainment	1,814	1,879	1,500	379	15,500
0	0	0	0	Direct TV NFL Package	0	0	0	0	11,300
502	1,747	600	1,147	Banquet Expenses	502	1,747	600	1,147	7,200
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20,614	23,039	21,191	1,848	TOTAL OTHER OPERATION EXPENSES	20,614	23,039	21,191	1,848	259,031
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-23,466	-10,253	-21,607	11,354	NET ORDINARY INCOME	-23,466	-10,253	-21,607	11,354	-132,463
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