

BOD - Income Statement - Total Company - January, 2026

Same Mth Last Yr	This Month	This Mth Budget	Actual/Budget Variance		YTD Last Yr	Year To Date	YTD Budget	Budget/Act Variance	Total Yr Budget
INCOME									
HOA INCOME									
198,198	201,465	201,465	0	Assessments - Condos	198,198	201,465	201,465	0	2,417,580
122,958	125,442	125,442	0	Assessments - Houses	122,958	125,442	125,442	0	1,505,304
-101,902	-95,000	-95,000	0	Allocation - Reserves	-101,902	-95,000	-95,000	0	-1,140,000
INTEREST INCOME									
3	2	0	2	Interest Income	3	2	0	2	0
0	243	75	168	Interest Income - Homeowners Accts	0	243	75	168	900
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3	245	75	170	TOTAL INTEREST INCOME	3	245	75	170	900
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219,257	232,152	231,982	170	TOTAL HOA INCOME	219,257	232,152	231,982	170	2,783,784
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HOA - OTHER INCOME									
2,864	2,263	2,500	-237	RV Rentals	2,864	2,263	2,500	-237	30,000
1,991	827	1,600	-773	Gate Codecards	1,991	827	1,600	-773	19,200
1,509	2,255	2,250	5	Administrative Fees	1,509	2,255	2,250	5	27,000
225	900	550	350	Advertising Income	225	900	550	350	6,600
286	117	250	-133	Gym Membership/Passes	286	117	250	-133	3,000
12	0	25	-25	ATM Income	12	0	25	-25	300
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6,886	6,362	7,175	-813	TOTAL HOA - OTHER INCOME	6,886	6,362	7,175	-813	86,100
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PRO SHOP									
4,319	13,210	5,000	8,210	Hard Goods	4,319	13,210	5,000	8,210	98,600
2,560	4,402	3,400	1,002	Soft Goods	2,560	4,402	3,400	1,002	60,300
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6,879	17,612	8,400	9,212	TOTAL PRO SHOP INCOME	6,879	17,612	8,400	9,212	158,900
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GOLF COURSE INCOME									
57,911	72,798	62,562	10,236	Green Fees	57,911	72,798	62,562	10,236	791,399
37,048	47,653	41,708	5,945	Cart Fees	37,048	47,653	41,708	5,945	527,599
2,360	2,050	2,500	-450	Cart Seats	2,360	2,050	2,500	-450	30,000
15,631	15,061	18,000	-2,939	Annual Green Fees	15,631	15,061	18,000	-2,939	216,000
7,818	5,415	8,000	-2,586	Cart Coupon Income	7,818	5,415	8,000	-2,586	80,800
3,069	2,856	3,400	-544	Annual Trail Fees	3,069	2,856	3,400	-544	40,800

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1,077	1,443	1,100	343	Range Fees	1,077	1,443	1,100	343	10,220
93	53	140	-87	Locker Rental	93	53	140	-87	1,680
1,672	1,498	1,700	-202	Club Repairs & Rentals	1,672	1,498	1,700	-202	15,800
2,006	2,550	2,000	550	Handicap Services	2,006	2,550	2,000	550	4,970
360	540	400	140	Lessons & Clinics	360	540	400	140	5,400
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129,045	151,918	141,510	10,408	TOTAL GOLF COURSE INCOME	129,045	151,918	141,510	10,408	1,724,668
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				FOOD & BEVERAGE INCOME					
42,710	41,828	49,269	-7,441	Food - Restaurant	42,710	41,828	49,269	-7,441	550,697
11,935	11,557	12,125	-568	Liquor - Restaurant	11,935	11,557	12,125	-568	161,139
17,292	18,000	15,976	2,024	Beer - Restaurant	17,292	18,000	15,976	2,024	223,929
6,684	6,067	6,711	-644	Wine - Restaurant	6,684	6,067	6,711	-644	60,303
3,820	5,158	4,125	1,033	Beverage (Non-Alc.) - Restaurant	3,820	5,158	4,125	1,033	66,644
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82,440	82,610	88,206	-5,596	TOTAL RESTAURANT INCOME	82,440	82,610	88,206	-5,596	1,062,712
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				F&B - BANQUET INCOME					
8,039	12,477	4,000	8,477	Food - Banquets	8,039	12,477	4,000	8,477	117,000
178	0	1,000	-1,000	Food - Golf Functions	178	0	1,000	-1,000	33,550
1,079	1,173	0	1,173	Misc. F&B Income	1,079	1,173	0	1,173	0
824	2,846	200	2,646	Beverage - Banquets	824	2,846	200	2,646	14,500
1,000	4,320	500	3,820	Space Rental - Banquets	1,000	4,320	500	3,820	22,750
720	1,386	100	1,286	Linen Income - Banquets	720	1,386	100	1,286	4,850
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11,840	22,201	5,800	16,401	TOTAL BANQUET INCOME	11,840	22,201	5,800	16,401	192,650
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456,347	512,855	483,073	29,782	TOTAL INCOME	456,347	512,855	483,073	29,782	6,008,814
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				COST OF GOODS SOLD					
				COST OF GOODS SOLD - PRO SHOP					
2,990	10,384	3,750	6,634	Hard Goods	2,990	10,384	3,750	6,634	73,950
1,021	2,867	2,380	487	Soft Goods	1,021	2,867	2,380	487	42,210
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4,011	13,251	6,130	7,121	TOTAL COGS - PRO SHOP	4,011	13,251	6,130	7,121	116,160
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				COGS - FOOD					

Ventura CC HOA, Inc.
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15,699	16,064	18,969	-2,905	Food - Restaurant	15,699	16,064	18,969	-2,905	212,021
65	0	250	-250	Food - Golf Functions	65	0	250	-250	8,388
2,950	4,791	1,000	3,791	Food - Banquets	2,950	4,791	1,000	3,791	29,250
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18,714	20,855	20,219	636	TOTAL COGS - FOOD	18,714	20,855	20,219	636	249,659
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				COGS - BEVERAGES					
3,492	5,935	3,638	2,297	Liquor	3,492	5,935	3,638	2,297	48,341
5,600	6,528	5,911	617	Beer	5,600	6,528	5,911	617	82,852
2,087	1,651	1,879	-228	Wine	2,087	1,651	1,879	-228	16,885
1,595	1,786	2,062	-276	Beverage -Non-Alc.	1,595	1,786	2,062	-276	33,321
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12,775	15,900	13,490	2,410	TOTAL COGS - BEVERAGES	12,775	15,900	13,490	2,410	181,399
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288	874	100	774	Beverage - Banquets	288	874	100	774	7,250
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35,789	50,880	39,939	10,941	TOTAL COST OF GOODS SOLD	35,789	50,880	39,939	10,941	554,468
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420,558	461,974	443,134	18,840	GROSS PROFIT	420,558	461,974	443,134	18,840	5,454,346
				PAYROLL					
				WAGES & SALARIES					
150,454	140,296	155,807	-15,511	Wages & Salaries	150,454	140,296	155,807	-15,511	1,845,217
7,790	4,744	4,102	642	Contract Labor	7,790	4,744	4,102	642	49,311
1,397	1,607	900	707	Overtime	1,397	1,607	900	707	11,700
162	324	325	-1	Lessons / Banquet Tips	162	324	325	-1	3,900
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159,803	146,970	161,134	-14,164	TOTAL WAGES & SALARIES	159,803	146,970	161,134	-14,164	1,910,128
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				EMPLOYEE TAXES & BENEFITS					
13,262	12,749	14,008	-1,259	FICA (Social Security & Medicare)	13,262	12,749	14,008	-1,259	165,344
1,626	448	290	158	SUTA	1,626	448	290	158	2,925
1,176	1,223	306	917	FUTA	1,176	1,223	306	917	3,082
1,787	1,410	1,587	-177	Worker's Comp	1,787	1,410	1,587	-177	18,809
10,572	10,165	10,634	-469	Benefits - Contr. to Medical	10,572	10,165	10,634	-469	127,608
1,457	1,275	1,200	75	Benefits - Employee Discounts	1,457	1,275	1,200	75	14,400
1,230	2,378	3,069	-691	Benefits - Holiday Pay	1,230	2,378	3,069	-691	18,414
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31,111	29,648	31,094	-1,446	TOTAL EMPLOYEE TAXES & BENEFITS	31,111	29,648	31,094	-1,446	350,582
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Same Mth Last Yr	This Month	This Mth Budget	Actual/Budget Variance		YTD Last Yr	Year To Date	YTD Budget	Budget/Act Variance	Total Yr Budget
				OTHER EMPLOYEE RELATED EXPENSES					
707	913	700	213	Payroll Admin Fee	707	913	700	213	9,300
751	847	1,000	-153	Other HR Benefits	751	847	1,000	-153	16,750
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1,458	1,760	1,700	60	TOTAL OTHER EMP. RELATED EXPENSES	1,458	1,760	1,700	60	26,050
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192,372	178,379	193,928	-15,549	TOTAL PAYROLL	192,372	178,379	193,928	-15,549	2,286,760
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				OTHER OPERATION EXPENSES					
600	600	600	0	Accounting Fees	600	600	600	0	7,200
1,764	2,079	2,000	79	Audit & Tax Preparation Fees	1,764	2,079	2,000	79	24,000
275	159	450	-291	Bank Service Charges	275	159	450	-291	13,350
192	366	1,206	-840	Dues & Subscriptions	192	366	1,206	-840	20,962
6,811	15,210	14,975	235	Equipment Lease	6,811	15,210	14,975	235	180,660
6,075	8,243	7,400	843	Equipment Repair & Maintenance	6,075	8,243	7,400	843	82,800
539	0	100	-100	Elevator Maint & Repairs	539	0	100	-100	2,800
0	116	2,500	-2,384	Election Costs	0	116	2,500	-2,384	5,850
6,711	4,084	3,300	784	Legal Fees	6,711	4,084	3,300	784	39,600
1,271	1,335	1,300	35	Office Supplies	1,271	1,335	1,300	35	15,900
717	500	900	-400	Postage & Delivery	717	500	900	-400	16,200
750	600	775	-175	Printing & Reproduction	750	600	775	-175	16,300
10	0	60	-60	Travel	10	0	60	-60	720
754	873	700	173	Insurance - D&O	754	873	700	173	8,400
23,701	22,136	30,000	-7,864	Insurance - Prop. & Liability	23,701	22,136	30,000	-7,864	360,000
1,302	1,800	1,800	0	Pool Cleaning & Maintenance	1,302	1,800	1,800	0	26,100
56,348	59,582	60,980	-1,398	Access Control & Security	56,348	59,582	60,980	-1,398	720,000
0	998	1,500	-502	Gate Repairs	0	998	1,500	-502	18,000
2,269	106	0	106	Police Patrol & Services	2,269	106	0	106	0
2,951	2,103	2,670	-567	Security/Loss Prevention	2,951	2,103	2,670	-567	32,040
0	0	0	0	Special Events	0	0	0	0	10,000
2,203	2,952	2,500	452	Janitorial	2,203	2,952	2,500	452	30,000
2,221	1,173	1,200	-27	Gate Code Cards	2,221	1,173	1,200	-27	14,400
580	640	550	90	Telephone - Security	580	640	550	90	6,600
1,006	1,063	965	98	Telephone	1,006	1,063	965	98	11,560
2,964	4,522	4,200	322	IT Expenses	2,964	4,522	4,200	322	50,400
16,717	17,256	24,033	-6,777	Utilities	16,717	17,256	24,033	-6,777	293,152
7,500	8,535	8,536	-1	Real Estate Taxes	7,500	8,535	8,536	-1	102,436
0	0	340	-340	Personal Property Tax	0	0	340	-340	11,310
0	151	250	-99	Uniform Expenses	0	151	250	-99	11,675
1,119	3,003	4,000	-997	Fertilizer	1,119	3,003	4,000	-997	48,000
0	3,269	1,200	2,069	Sand/Seed/Top Dressing	0	3,269	1,200	2,069	14,400
0	0	900	-900	Bunker Sand	0	0	900	-900	5,400

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1,070	1,255	1,400	-145	Aquatics	1,070	1,255	1,400	-145	16,800
201	0	4,325	-4,325	Landscap Maintenance	201	0	4,325	-4,325	19,900
2,871	3,254	2,850	404	Supplies & Services	2,871	3,254	2,850	404	34,200
184	275	825	-550	Irrigation Repairs	184	275	825	-550	9,900
0	0	0	0	Sandstone & Mulch	0	0	0	0	100
0	0	2,000	-2,000	Pressure Washing	0	0	2,000	-2,000	24,000
0	0	0	0	Palm Pruning	0	0	0	0	9,500
27,961	29,309	28,558	751	Contracted Services	27,961	29,309	28,558	751	342,701
525	1,322	600	722	Pest Control	525	1,322	600	722	7,200
272	200	450	-250	Fitness Room PM Plan	272	200	450	-250	5,400
1,621	1,761	1,850	-89	Fuel, Oil, & Gas	1,621	1,761	1,850	-89	27,000
0	2,247	3,500	-1,253	Chemicals	0	2,247	3,500	-1,253	42,000
591	0	300	-300	Small Tools	591	0	300	-300	3,600
362	388	275	113	Waste Removal	362	388	275	113	4,500
0	0	0	0	Sewerpipe Cleaning & Repairs	0	0	0	0	26,500
11,430	11,429	11,520	-91	Cart Lease	11,430	11,429	11,520	-91	138,240
9,484	12,546	8,688	3,858	Credit Card Fees	9,484	12,546	8,688	3,858	111,518
-480	-216	-200	-16	Credit Card Admin Fees 3%	-480	-216	-200	-16	-2,400
2,051	3,237	1,500	1,737	Advertising	2,051	3,237	1,500	1,737	18,000
175	10	415	-405	Prizes & Donations	175	10	415	-405	4,980
0	0	0	0	Member & Public Relations	0	0	0	0	5,800
1,558	1,471	1,850	-379	Licenses & Fees	1,558	1,471	1,850	-379	9,800
374	1,110	500	610	Discounts	374	1,110	500	610	6,000
2,661	2,198	1,800	398	Linens	2,661	2,198	1,800	398	19,200
2,096	2,450	2,000	450	Paper Products	2,096	2,450	2,000	450	27,000
0	113	100	13	China, Glass, & Smallwares	0	113	100	13	2,000
0	447	1,000	-553	Other F&B Expenses	0	447	1,000	-553	11,332
72	57	400	-343	F&B / Kitchen Supplies	72	57	400	-343	4,100
1,814	1,879	1,500	379	Entertainment	1,814	1,879	1,500	379	15,500
0	0	0	0	Direct TV NFL Package	0	0	0	0	11,300
502	1,747	600	1,147	Banquet Expenses	502	1,747	600	1,147	7,200
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214,745	241,944	260,496	-18,552	TOTAL OTHER OPERATION EXPENSES	214,745	241,944	260,496	-18,552	3,163,086
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				OTHER INCOME & EXPENSE					
-40,500	0	0	0	Gain/Loss On Sale of Fixed Asset	-40,500	0	0	0	0
100	636	0	636	Bad Debt	100	636	0	636	0
400	300	375	-75	Depreciation Expense	400	300	375	-75	4,500
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-40,000	936	375	561	TOTAL OTHER INCOME & EXPENSE	-40,000	936	375	561	4,500
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53,441	40,716	-11,665	52,381	NET ORDINARY INCOME	53,441	40,716	-11,665	52,381	0
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